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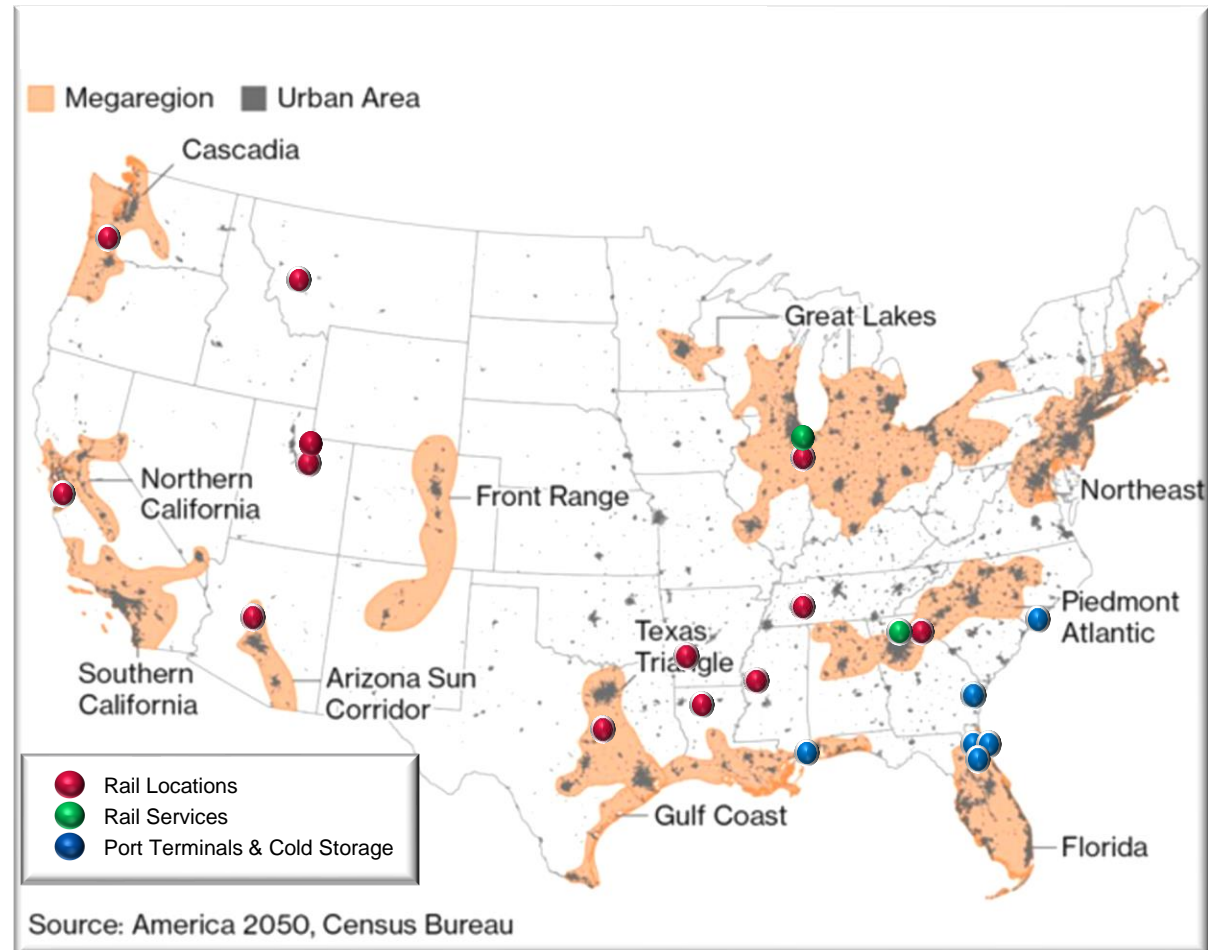
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Overview of Patriot Rail & Ports

Background

- Based in Jacksonville, Florida, Patriot's senior management team averages 25 years of railroad experience, with private and public sector perspectives
- With 15 railroad and rail service entities operating in 14 states, Patriot manages a geographically diverse, predominantly freight railroad portfolio
- The company also operates five port facilities and two cold storage warehouses in the Southeast with capabilities including:
 - Stevedoring
 - Terminal services
 - Dry warehousing
 - Cold storage and refrigerated warehousing
 - Equipment repair

Patriot Rail & Ports Map



Patriot Integrated Rail and Ports Transport

Full logistics and services platform leveraging precision scheduled railroading

- Premier provider of short line rail transportation, rail-based service solutions, and port terminals throughout the US
- “First-mile–last-mile” access to Class I freight rail and port logistics networks for regional, national and global trade
- Supporting transportation services, with a focus on safety and operational excellence to help our customers succeed

SERVICE SOLUTIONS

Short Line Railroads

Engineering Services

Transloading

Contract Railcar Switching

Railcar Storage

Railcar Repair & Maintenance

Tank Car Cleaning

Rail Logistics

Port Stevedoring

Port Terminal Handling

Port Warehousing

Cold Storage



Patriot Rail & Port Mission

To develop sustainable solutions and create value for customers, stakeholders, and employees as the safest and most trusted transportation company

- Full embrace of the universally recognized Sustainability Pillars: **Environmental, Social, and Governance (ESG)**
- First Sentier Investments (FSI), Patriot's principal owner managing more than \$160B in assets including global infrastructure and based in Australia, is a signatory to the United Nations' Principles for Responsible Investment, a network of investors working together to implement responsible investment principles
- Patriot sustainability initiatives led by the Corporate Sustainability Team include:
 - Reduction of unnecessary resources use in business practices
 - Project plans by operating location for environmental improvements and sustainability
 - Incorporating innovative technological solutions to advance safety performance and further reduce environmental impact

